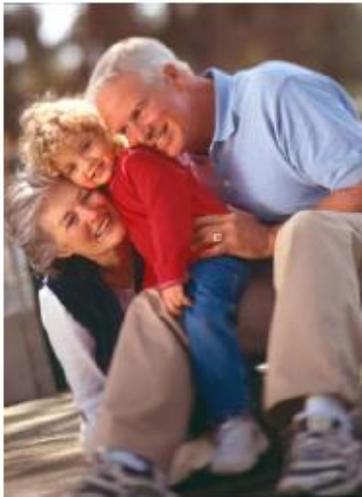


Kaiser Permanente

- Recognized as one of America's leading health care providers and not-for-profit health plans
- \$51 billion operating revenue
- \$2 billion invested in our community



9 million members



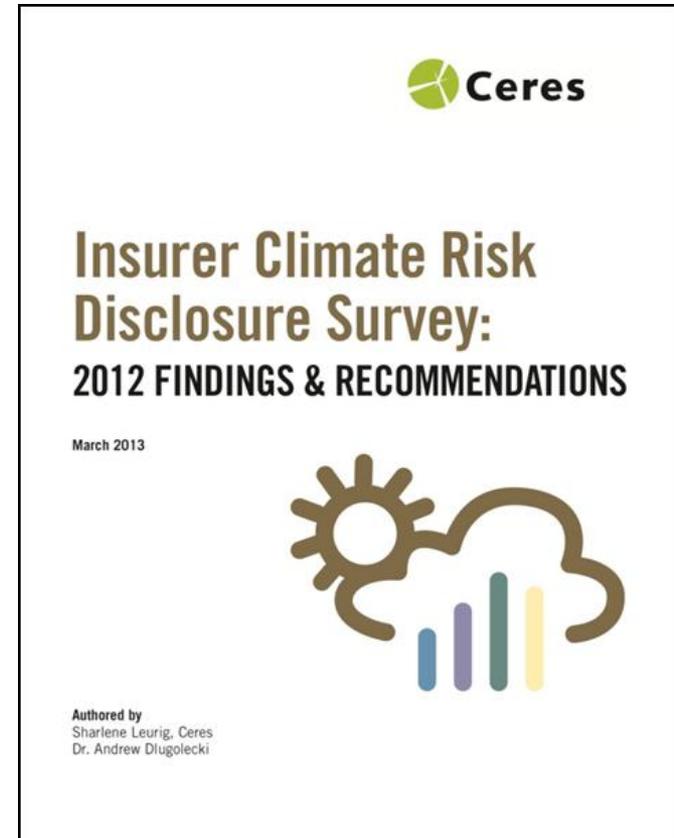
**17,000 physicians
175,000 employees**



**38 hospitals
618 medical offices**

Kaiser Permanente's environmental stewardship makes it unique among health care organizations

- Environmental excellence awards for 29 regions and medical centers in 2013
- Farmers markets at 53 KP facilities
- PVC-free & DEHP-free IV bags
- LEED Gold certification for all new facilities and major renovations
- Named as only health insurer among the top 10 insurance companies for climate risk management and disclosure



Institutional strategies and actions at Kaiser Permanente

Waste Reduction



Water



Sustainable Food



Safe Chemicals

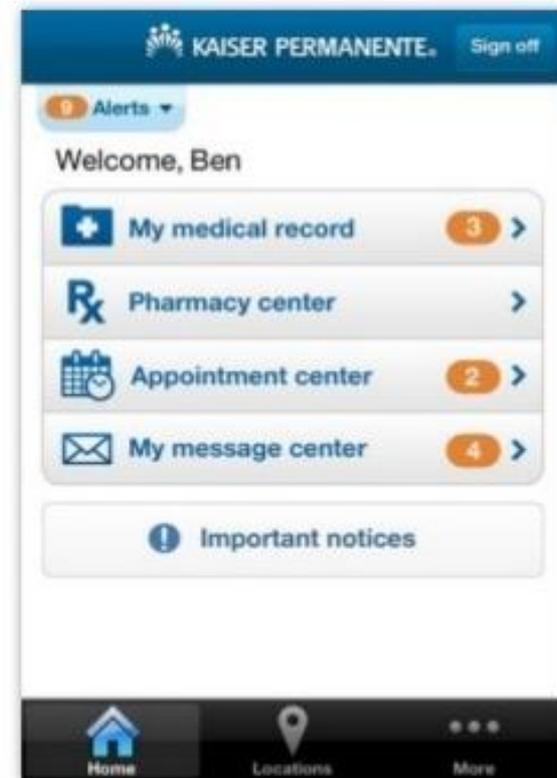


Climate & Energy



Technology can improve health and reduce trips for the 21st century patient

- 24/7 access worldwide
- 9 million members can go online to:
 - email their doctor
 - check lab results
 - order prescriptions
 - manage appointments



Collecting medical devices for safe remanufacturing

