



California ARB and ITS-Davis GHG Symposium

“Advanced Technologies”

Sacramento, CA
April 21, 2008



Britta K. Gross

**Manager, Hydrogen and Electrical Infrastructure
General Motors Corporation**

Gas-Friendly to Gas-Free



FUEL EFFICIENCY



E85 ETHANOL



HYBRID



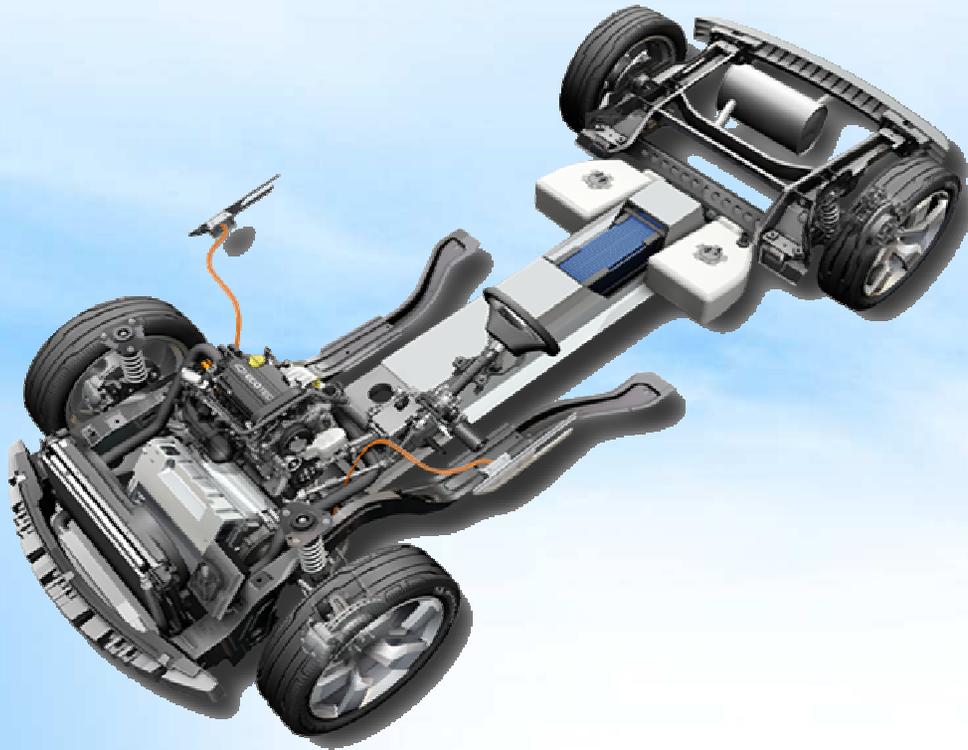
ELECTRIC



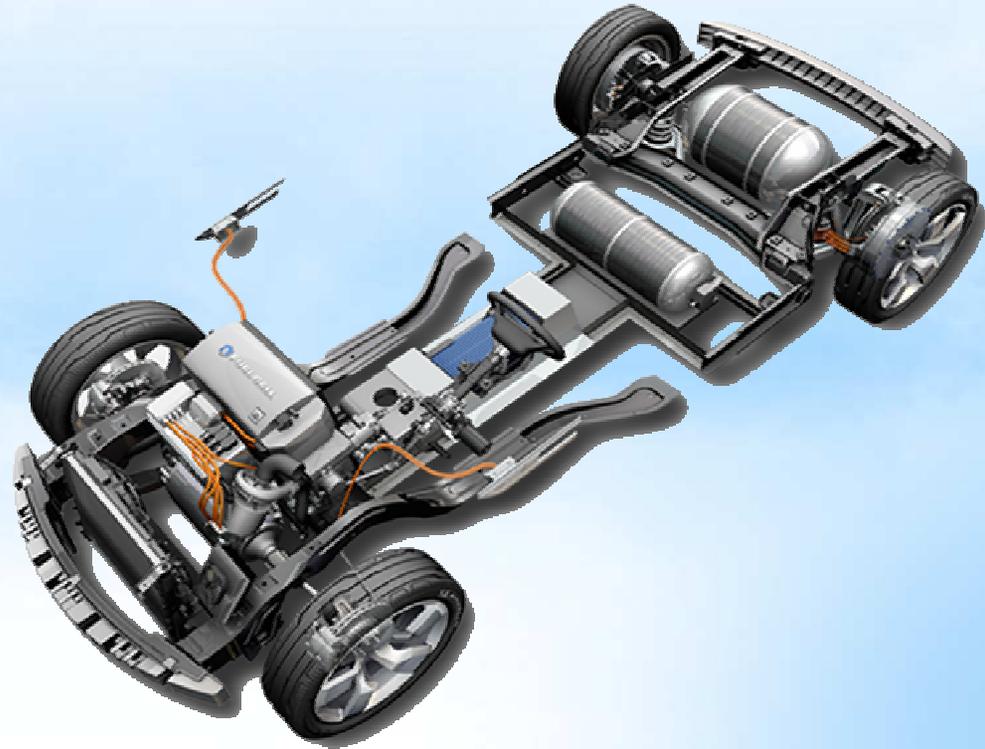
FUEL CELL

Why Hydrogen Fuel Cells AND Battery Electric Vehicles?

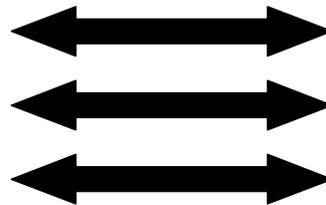
E-Flex: Gasoline or E85
Extended-Range Electric Vehicle



E-Flex:
Fuel Cell Electric Vehicle



- 40mile all-Electric range
- 4-6 hour recharge
- Zero emissions for 40miles



- 300mile all-Electric range
- 3-5 minute refuel
- Zero emissions for 300 miles

Ten things you should know about a hydrogen fueling infrastructure for automobiles

1. More than 56B kg of hydrogen is produced globally each year
2. 60% of hydrogen is produced from natural gas (with sulfur and CO2)
3. A large hydrogen pipeline is under construction in the U.S.
4. Near-term (100,000 vehicles per year volume) of production is equivalent to 100,000 gallons of gasoline according to infrastructure cost
5. U.S. DOE's long-term goal is that hydrogen cost is equivalent to gasoline; several technologies are being developed to meet this target

R&D - 11,065

HYDROGEN FUELING INFRASTRUCTURE ASSESSMENT

BRITTA K. GROSS
General Motors Corporation

IAN J. SUTHERLAND
General Motors Corporation

DR. HENK MOOIWEER
Shell Hydrogen



PUBLICATION
GM RESEARCH & DEVELOPMENT CENTER

11 DECEMBER 2007

6. A \$10-15 billion investment

GENERAL MOTORS CORPORATION
RESEARCH & DEVELOPMENT CENTER
30500 Mound Road ■ Box 9055 ■ Warren, Michigan 48090-9055

R&D - 11,065

DECEMBER 2007

Hydrogen Fueling Infrastructure Assessment

Britta K. Gross
General Motors Corporation

Ian J. Sutherland
General Motors Corporation

Dr. Henk Mooiweer
Shell Hydrogen

Synopsis or Abbreviated Abstract

This report demonstrates that a hydrogen fueling infrastructure that could support volume equivalent to 100,000 fuel cell electric vehicles (FCEVs) can be commercially viable and that, in the long term, FCEVs will not have to pay more per mile for hydrogen than they do for gasoline today. Supporting data is provided by key infrastructure stakeholders, including Shell, GE, and the U.S. Department of Energy.

Intended Audience: (for Presentation to the National Hydrogen Association, Sacramento, CA, March 30, 2008)

Infrastructure would establish an accessible within 100 metro areas - 100 million FCEVs - 1240 in NYC

Infrastructure supply would reduce overall "to-wheel" cost

Hydrogen energy

Infrastructure by FCEV cost in miles, miles,

Infrastructure Whitepaper available

10. Infrastructure is economic and doable - it requires the collaboration of automakers AND energy suppliers AND governments

Ten things you should know about a hydrogen fueling infrastructure for automobiles

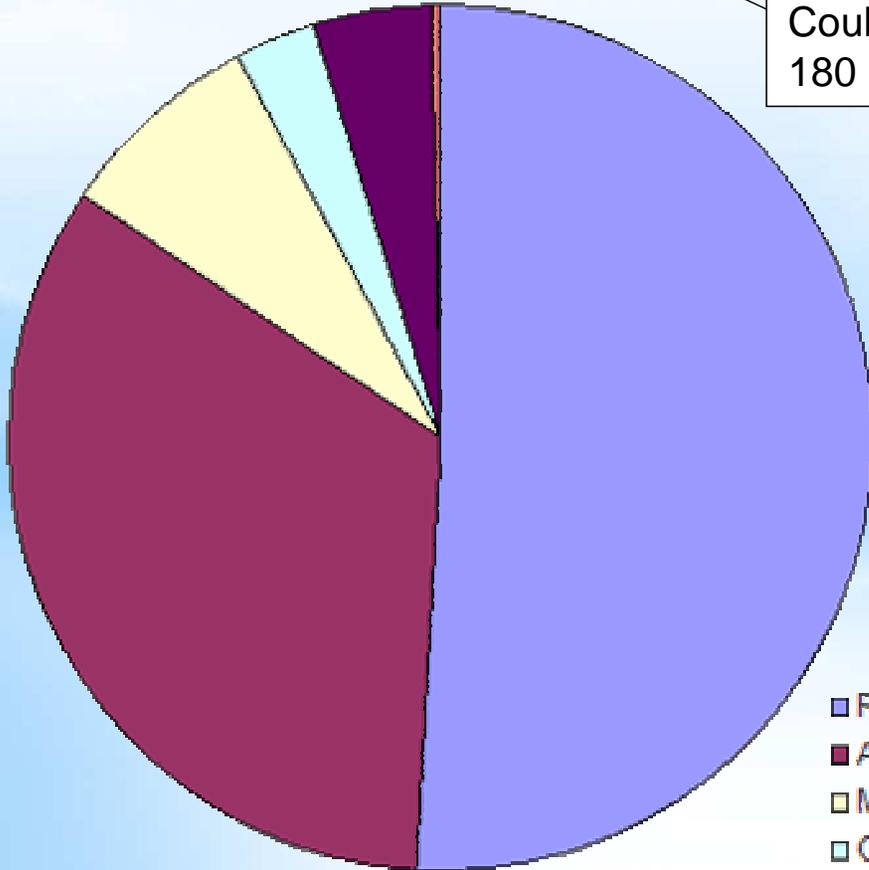
1. More than 56B kg of hydrogen are produced globally each year – enough to fuel 180M fuel cell-electric vehicles (FCEVs) annually
2. 60% of the hydrogen produced in North America (enough to fuel 21mil FCEVs) is already dedicated to transportation - removing sulfur and “sweetening” petroleum at refineries
3. A large hydrogen production site exists today near almost every major U.S. and European city
4. Near-term total cost (i.e. today's technology, at volume) of producing and dispensing hydrogen is equivalent to \$2-3/gallon of gasoline according to industry studies
5. U.S. DOE's long-term target for total hydrogen cost is equivalent to \$1.00-1.50/gallon of gasoline; several pathways have potential to meet this target
6. A \$10-15 billion investment would establish an initial refueling infrastructure accessible within two miles anywhere in the top 100 metro areas - sufficient to support the first 1million FCEVs - assumes 240 stations in LA and 240 in NYC
7. A 2% increase in U.S. natural gas supply would support 10M FCEVs annually and reduce overall CO2 emissions by 50% on a “well-to-wheel” basis for every gasoline vehicle replaced
8. A fuel cell vehicle operating on hydrogen produced from renewable sources of energy eliminates all exhaust emissions
9. Early capitalization risk will be managed by balancing infrastructure availability with FCEV sales growth and concentrating initial sales in specific geographic regions (e.g., Los Angeles, New York, or Shanghai)
10. Bottom line: A hydrogen infrastructure is economically viable and doable - it requires the collective will of automakers AND energy suppliers AND governments

2006 Global and N. American Hydrogen Markets

Global

(more than 56 billion kg/yr)

Could fuel over
180 million FCEVs

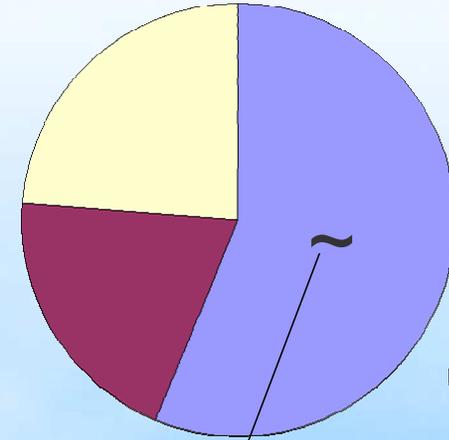


- Refineries (captive)
- Ammonia (captive)
- Methanol (captive)
- Other (captive)
- Pipeline or on-site (merchant)
- Cylinder and bulk (merchant)

North America

(more than 11 billion kg/yr)

North American refinery
hydrogen could fuel over
21 million FCEVs



- Refineries
- Ammonia
- Other / Unknown

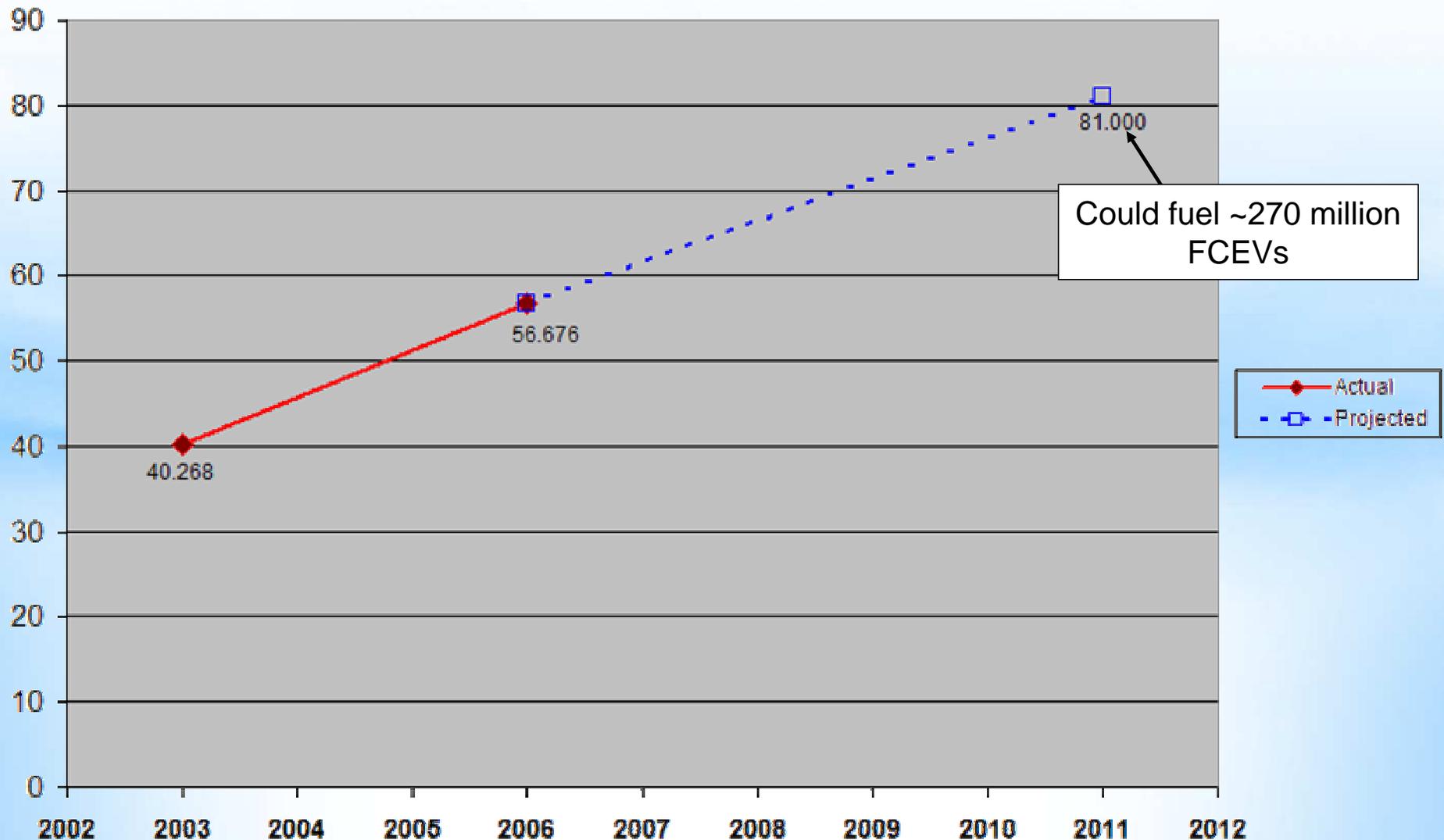
Extensive hydrogen production capacity in place

- More than 56 billion kg consumed in 2006 (could fuel over 180M fuel cell electric vehicles)

Global Hydrogen Production

Continued use of petroleum-based fuels requires increased use of hydrogen

Global Consumption of Hydrogen (billions of kg)



A hydrogen transition is already happening

- Strong growth in hydrogen market is forecast to continue
- Growth driven partly by processing needs for heavier and non-conventional petroleum

Ten things you should know about a hydrogen fueling infrastructure for automobiles

1. More than 56B kg of hydrogen are produced globally each year – enough to fuel 180M fuel cell-electric vehicles (FCEVs) annually
2. 60% of the hydrogen produced in North America (enough to fuel 21mil FCEVs) is already dedicated to transportation - removing sulfur and “sweetening” petroleum at refineries
3. A large hydrogen production site exists today near almost every major U.S. and European city
4. Near-term total cost (i.e. today's technology, at volume) of producing and dispensing hydrogen is equivalent to \$2-3/gallon of gasoline according to industry studies
5. U.S. DOE's long-term target for total hydrogen cost is equivalent to \$1.00-1.50/gallon of gasoline; several pathways have potential to meet this target
6. A \$10-15 billion investment would establish an initial refueling infrastructure accessible within two miles anywhere in the top 100 metro areas - sufficient to support the first 1million FCEVs - assumes 240 stations in LA and 240 in NYC
7. A 2% increase in U.S. natural gas supply would support 10M FCEVs annually and reduce overall CO2 emissions by 50% on a “well-to-wheel” basis for every gasoline vehicle replaced
8. A fuel cell vehicle operating on hydrogen produced from renewable sources of energy eliminates all exhaust emissions
9. Early capitalization risk will be managed by balancing infrastructure availability with FCEV sales growth and concentrating initial sales in specific geographic regions (e.g., Los Angeles, New York, or Shanghai)
10. Bottom line: A hydrogen infrastructure is economically viable and doable - it requires the collective will of automakers AND energy suppliers AND governments



Ten things you should know about a hydrogen fueling infrastructure for automobiles

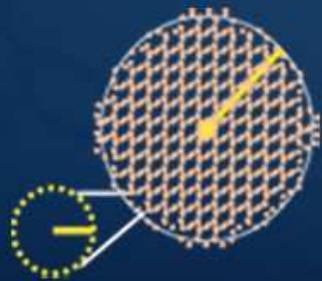
1. More than 56B kg of hydrogen are produced globally each year – enough to fuel 180M fuel cell-electric vehicles (FCEVs) annually
2. 60% of the hydrogen produced in North America (enough to fuel 21mil FCEVs) is already dedicated to transportation - removing sulfur and “sweetening” petroleum at refineries
3. A large hydrogen production site exists today near almost every major U.S. and European city
4. Near-term total cost (i.e. today's technology, at volume) of producing and dispensing hydrogen is equivalent to \$2-3/gallon of gasoline according to industry studies
5. U.S. DOE's long-term target for total hydrogen cost is equivalent to \$1.00-1.50/gallon of gasoline; several pathways have potential to meet this target
6. A \$10-15 billion investment would establish an initial refueling infrastructure accessible within two miles anywhere in the top 100 metro areas - sufficient to support the first 1million FCEVs - assumes 240 stations in LA and 240 in NYC
7. A 2% increase in U.S. natural gas supply would support 10M FCEVs annually and reduce overall CO2 emissions by 50% on a “well-to-wheel” basis for every gasoline vehicle replaced
8. A fuel cell vehicle operating on hydrogen produced from renewable sources of energy eliminates all exhaust emissions
9. Early capitalization risk will be managed by balancing infrastructure availability with FCEV sales growth and concentrating initial sales in specific geographic regions (e.g., Los Angeles, New York, or Shanghai)
10. Bottom line: A hydrogen infrastructure is economically viable and doable - it requires the collective will of automakers AND energy suppliers AND governments

U.S. Infrastructure Development For First Million Fuel Cell Vehicles

\$10-15 Billion investment would establish network of 11,700 stations

- Top 100 urban areas (i.e. 70% of U.S. population)
- 130,000 miles of highway

Station always within
2 miles in urban areas



Top 100 U.S.
metro areas



1 highway station
every 25 miles



Ten things you should know about a hydrogen fueling infrastructure for automobiles

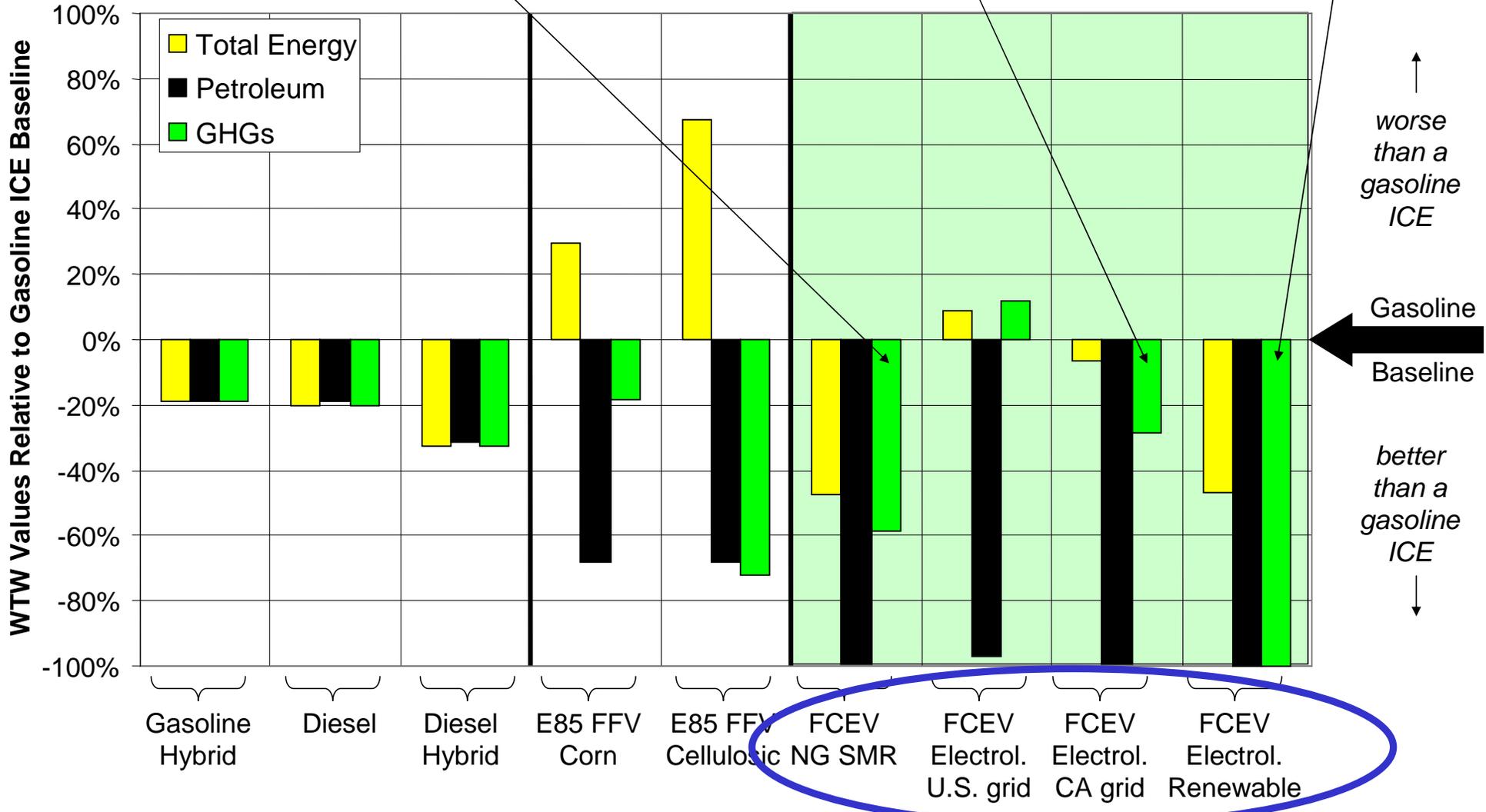
1. More than 56B kg of hydrogen are produced globally each year – enough to fuel 180M fuel cell-electric vehicles (FCEVs) annually
2. 60% of the hydrogen produced in North America (enough to fuel 21mil FCEVs) is already dedicated to transportation - removing sulfur and “sweetening” petroleum at refineries
3. A large hydrogen production site exists today near almost every major U.S. and European city
4. Near-term total cost (i.e. today's technology, at volume) of producing and dispensing hydrogen is equivalent to \$2-3/gallon of gasoline according to industry studies
5. U.S. DOE's long-term target for total hydrogen cost is equivalent to \$1.00-1.50/gallon of gasoline; several pathways have potential to meet this target
6. A \$10-15 billion investment would establish an initial refueling infrastructure accessible within two miles anywhere in the top 100 metro areas - sufficient to support the first 1million FCEVs - assumes 240 stations in LA and 240 in NYC
7. A 2% increase in U.S. natural gas supply would support 10M FCEVs annually and reduce overall CO2 emissions by 50% on a “well-to-wheel” basis for every gasoline vehicle replaced
8. A fuel cell vehicle operating on hydrogen produced from renewable sources of energy eliminates all exhaust emissions
9. Early capitalization risk will be managed by balancing infrastructure availability with FCEV sales growth and concentrating initial sales in specific geographic regions (e.g., Los Angeles, New York, or Shanghai)
10. Bottom line: A hydrogen infrastructure is economically viable and doable - it requires the collective will of automakers AND energy suppliers AND governments

Overall “Well-to-Wheels” Energy and Emission Results

The most cost-effective pathway for producing hydrogen today (i.e. NG SMR), reduces overall GHG emissions almost 60%.

Hydrogen from CA grid (or comparable) electrolysis reduces GHG almost 30%.

Hydrogen from renewables-based electrolysis results in 0 emissions WTW.

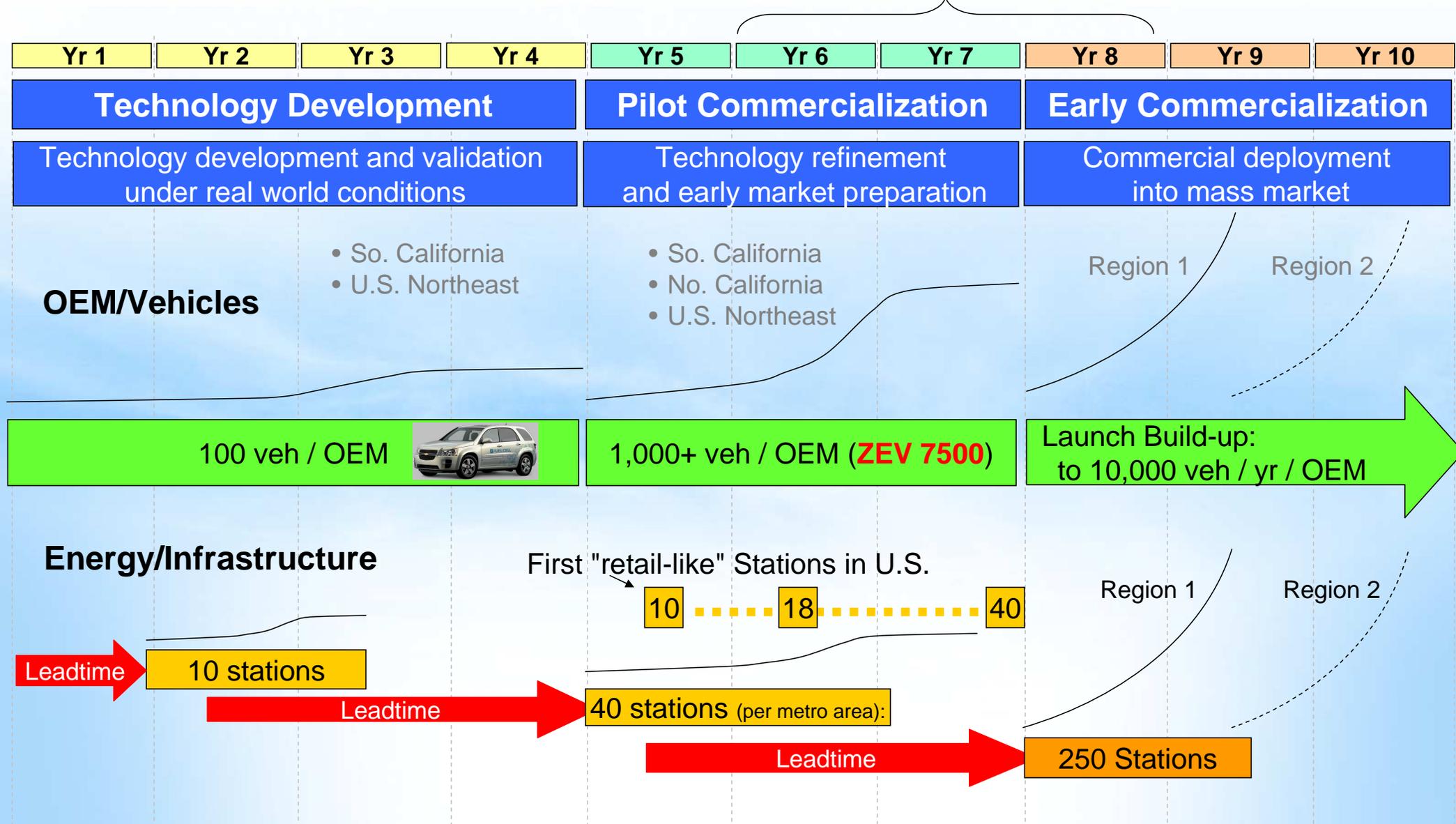


Ten things you should know about a hydrogen fueling infrastructure for automobiles

1. More than 56B kg of hydrogen are produced globally each year – enough to fuel 180M fuel cell-electric vehicles (FCEVs) annually
2. 60% of the hydrogen produced in North America (enough to fuel 21mil FCEVs) is already dedicated to transportation - removing sulfur and “sweetening” petroleum at refineries
3. A large hydrogen production site exists today near almost every major U.S. and European city
4. Near-term total cost (i.e. today's technology, at volume) of producing and dispensing hydrogen is equivalent to \$2-3/gallon of gasoline according to industry studies
5. U.S. DOE's long-term target for total hydrogen cost is equivalent to \$1.00-1.50/gallon of gasoline; several pathways have potential to meet this target
6. A \$10-15 billion investment would establish an initial refueling infrastructure accessible within two miles anywhere in the top 100 metro areas - sufficient to support the first 1million FCEVs - assumes 240 stations in LA and 240 in NYC
7. A 2% increase in U.S. natural gas supply would support 10M FCEVs annually and reduce overall CO2 emissions by 50% on a “well-to-wheel” basis for every gasoline vehicle replaced
8. A fuel cell vehicle operating on hydrogen produced from renewable sources of energy eliminates all exhaust emissions
9. Early capitalization risk will be managed by balancing infrastructure availability with FCEV sales growth and concentrating initial sales in specific geographic regions (e.g., Los Angeles, New York, or Shanghai)
10. Bottom line: A hydrogen infrastructure is economically viable and doable - it requires the collective will of automakers AND energy suppliers AND governments

Fuel Cell Commercialization Overview (Conceptual)

New Calif ZEV Ruling: 2012-2014 → 7,500 FCEV



- Planning and execution of next phase infrastructure must begin now
- Early deployment of fueling infrastructure will influence vehicle deployments

EQUINOX FUEL CELL



Project Driveway (chevy.com)

- Largest fuel cell vehicle market test
- More than 100 vehicles in the hands of customers
- Deployed in Los Angeles, New York City, and Washington D.C.
- Learnings to guide future vehicle development, marketing, outreach, and infrastructure development
- Fully freeze durable
 - Start from -15C; Operate to -25C
- All safety features of the 5-star production Equinox (designed to meet or exceed all applicable Federal Motor Vehicle Safety Standards)
- Final certification test was run with an operating fuel cell and hydrogen on board
 - Witnessed by NHTSA and Transport Canada



Zero Petroleum

Zero Emissions

Gap Between Existing and Required H₂ Fueling Experience

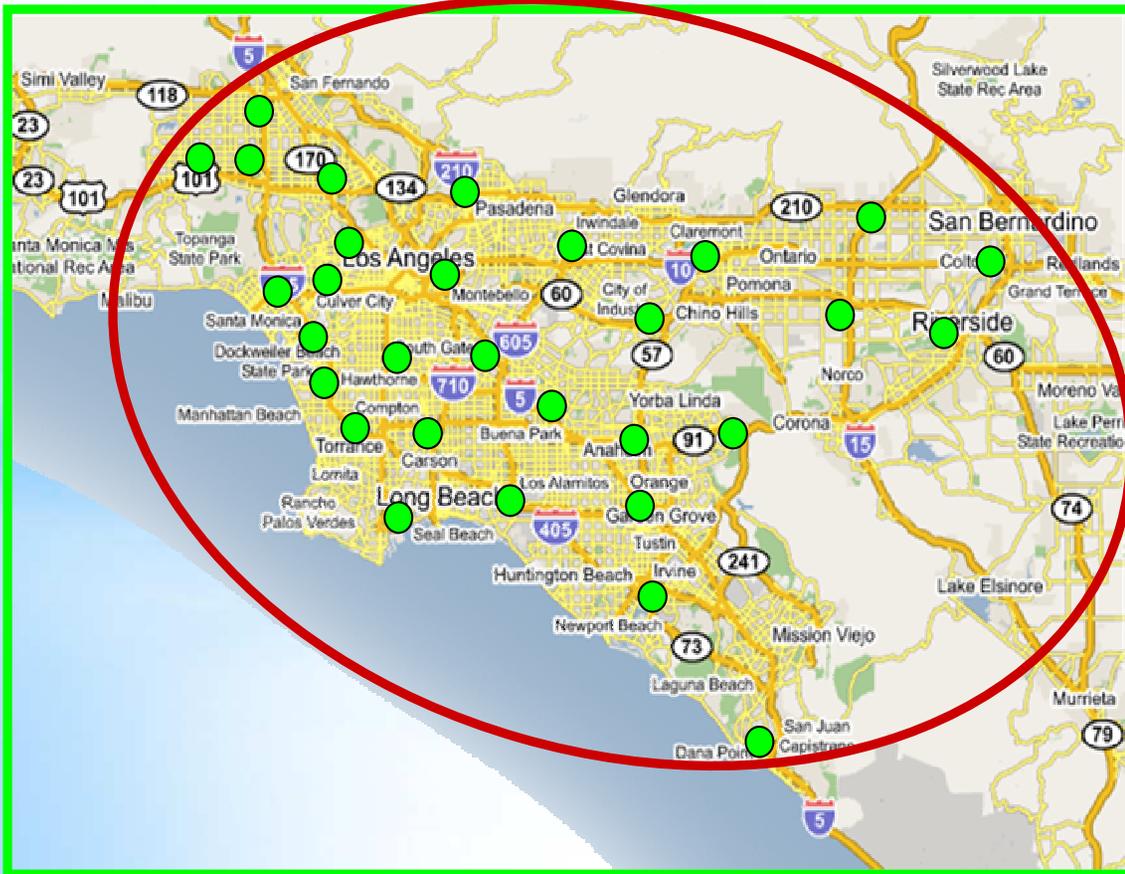
- Very limited access to today's stations
- Very limited availability of 700bar fueling
 - Every major OEM is developing 700bar capability (GM vehicles since 2004)
 - With only two exceptions, 700bar is the baseline
- Current stations are largely behind-the-fence, demo-like, and lagging in technology availability (note: vehicle technology refreshed every 3-4 years)

Additional challenges:

- Infrastructure providers don't necessarily have suitable sites/land – requires complex/time-consuming effort to establish partnerships
- State funding only available if stations meet renewable h₂ production requirements, which drives different technology solutions – infrastructure providers most knowledgeable about hydrogen fueling, don't necessarily have the know-how/resources – results in a complex/costly/time-consuming effort (or no bid for state funding)

→ Build a new generation of hydrogen stations that inspire confidence in hydrogen as a transportation fuel

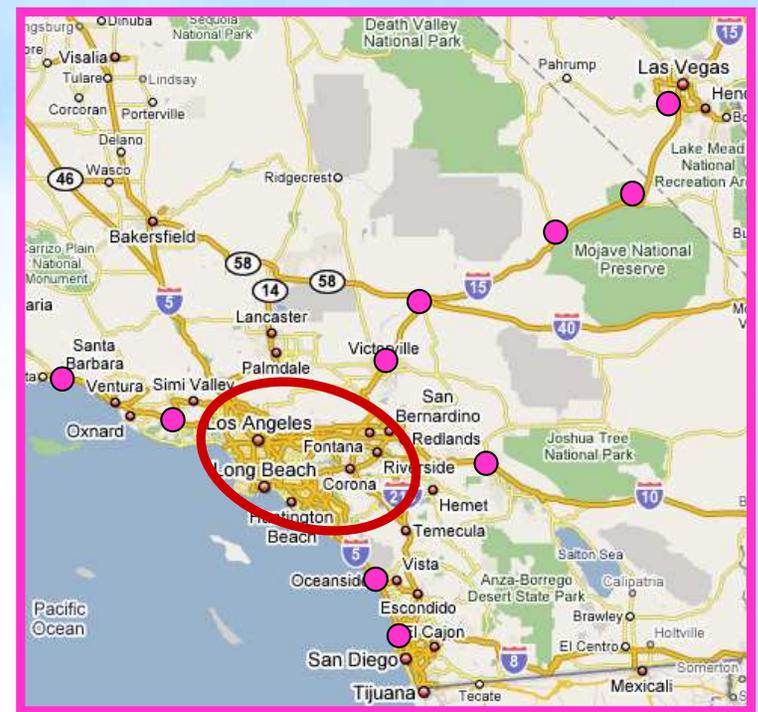
LA Metro Area 2010+ Hydrogen Infrastructure (Conceptual)



● 30 stations in LA Metro Area
(illustrative placement)

Average distance to metro station = 3.6 miles

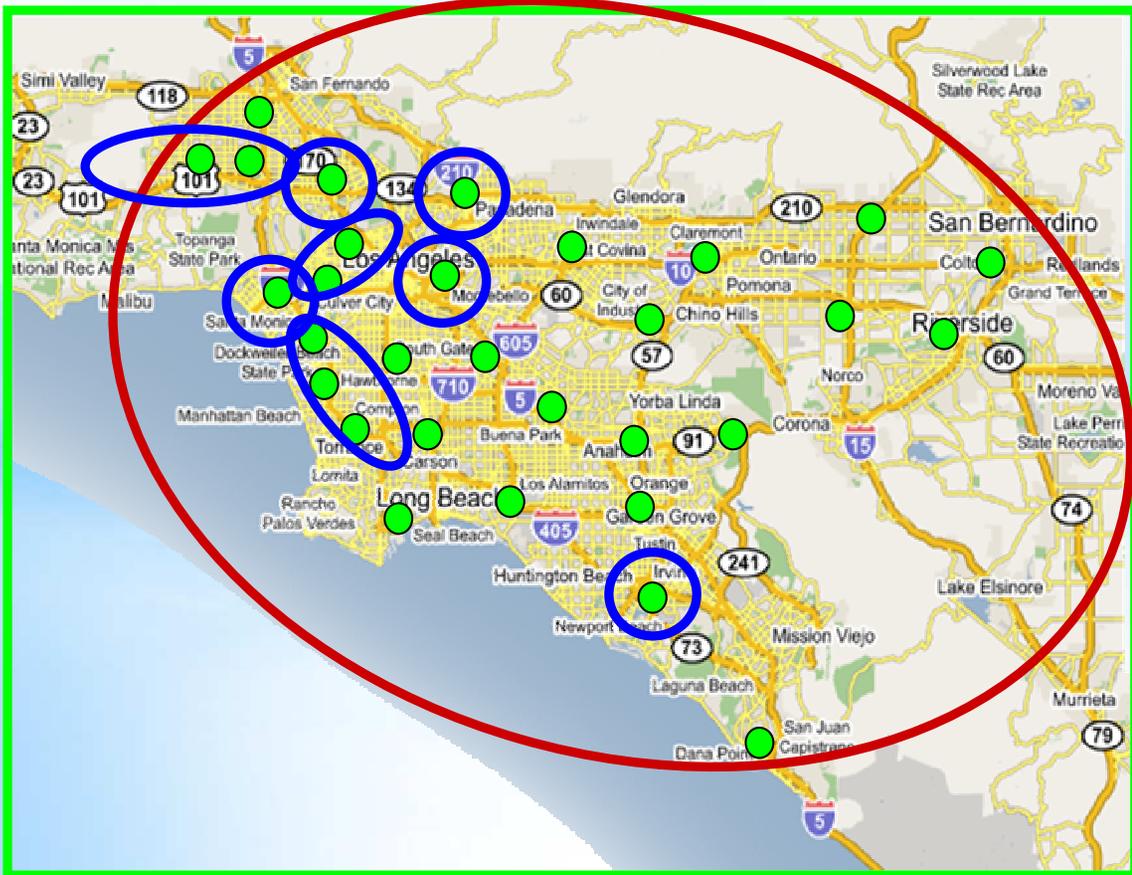
● 10 stations for
Destination Corridors



To: San Diego, Santa Barbara,
Palm Springs & Las Vegas

LA Metro Area 2010+ Hydrogen Infrastructure (Conceptual)

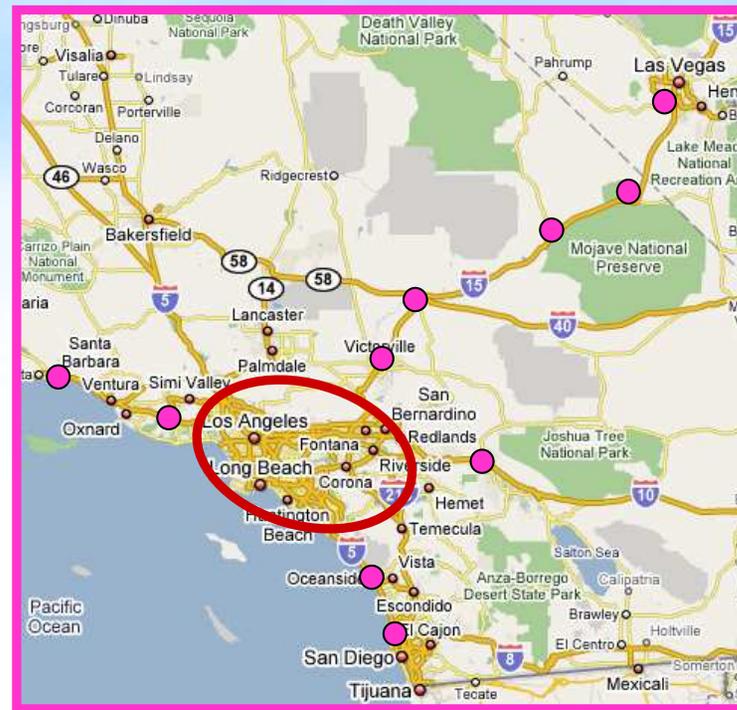
High-profile market areas and 700bar Refueling Priorities



● 30 stations in LA Metro Area (illustrative placement)

Average distance to metro station = 3.6 miles

● 10 stations for Destination Corridors



To: San Diego, Santa Barbara, Palm Springs & Las Vegas

Hydrogen Refueling Infrastructure: Need for Broadened Perspective

Current mindset:

- Provide enough hydrogen for the vehicle miles driven
(assuming vehicles will travel to a single station or few stations)
- Strive for high station utilization for relevant field experience



Automaker Perspective:

- Consumers move about the coverage region, and therefore, determine their own patterns for where they want to refuel -- efforts to match a station's supply with overall vehicle demand will be inaccurate
- Vehicles are far too costly to leave stranded due to an underbuilt infrastructure
- Early customers are too valuable to hydrogen outreach efforts to risk dissatisfaction

Broadened Perspective:

- Hydrogen stations are a critical element in building market pull for a hydrogen future -- which means serving the consumer/driver -- which means focusing on consumer access to fuel rather than fuel availability.

This is about more than just fueling vehicles – this is about building a market!

- Can't wait to deploy fueling stations once the market signal is clear – these stations have a key roll in making that market signal emerge

