



February 24, 2016

Mary Nichols  
Chair  
California Air Resources Board  
1001 I Street  
Sacramento, CA 95812

Dear Chairwoman Nichols:

On behalf of Bourns, Inc., I write to express my concern that the recently-released California Air Resources Board "Staff Report: Analysis of Sites for the Southern California Consolidation Project" recommends the El Monte facility be relocated to California State Polytechnic University, Pomona (Cal Poly) instead of the University of California, Riverside (UCR).

In reading the report, it appears the staff recommendation ultimately chose Cal Poly solely based on proximity to the current El Monte facility. The report also downplayed the importance of being located next to a research university. While the current CARB staff sentiment of commute time is indeed an important factor, the framing of the timing and transition period did not seem to be presented in obtaining their opinions, therefore we feel that a re-evaluation should occur. Moreover, the staff sentiment and commute distance for current employees should be only one of the factors based in the analysis of the long term impacts for a CARB relocation.

A cost analysis of the sites (which was not included in the staff report), the research merit of the host institution, and interactions with industry and the public should all be important considerations in this decision for the long-term benefit to the State of California and its residents. As a representative of the automotive industry and from what I know about the CARB-related research conducted at both Cal Poly and UCR, I can assure you that CARB stands to benefit significantly more from being located at UCR. Not only is UCR's Center for Environmental Research and Technology (CE-CERT) a national leader in understanding atmospheric processes, alternative fuels and emissions, smart transportation and connected vehicles, UCR also has a budding School of Medicine focused on the health of our community and a School of Public Policy to offer ample education and joint research opportunities that align closely with CARB's mission. There is really no comparison.

I also want to stress the importance of being located near a research university. My company has several close collaborations with UCR researchers, including those at CE-CERT. This collaboration has been greatly enhanced due the fact we are located only two miles away from UCR and next to CE-CERT. Having CARB in Riverside would greatly facilitate collaborations among CARB, CE-CERT, Bourns and other Inland Southern California universities and companies.

I urge you to take a critical look at the staff report and its underlying motives. Finally, I respectfully request the CARB Board select UCR as the site for the new CARB facility.

If you have any questions, please do not hesitate to contact me at 951-781-5606 or email [gordon.bourns@bourns.com](mailto:gordon.bourns@bourns.com).

Sincerely,

A handwritten signature in blue ink that reads "Gordon L. Bourns". The signature is written in a cursive style with a large, stylized 'G' and 'B'.

Gordon Bourns  
Chairman and CEO  
Bourns, Inc.