

April 7, 2017

Mary D. Nichols, Chair
California Air Resources Board
1011 I Street, P.O. Box 2415
Sacramento, CA 95814

RE: Support for Volkswagen Settlement California ZEV Investment Plan

Dear Chair Nichols,

We are writing to express our support of the Volkswagen's Zero Emission Vehicle (ZEV) Investment Plan, including the designation of Sacramento as the first Green City with a proposed investment of \$44 million by June 2018. We believe that the City of Sacramento is a strong, capable partner that is ready to deliver on this important opportunity. Kaiser Permanente has a history of working with the City/in the community to deliver ambitious projects and programs that benefit the region.

Kaiser Permanente's mission is to provide high-quality, affordable health care services and to improve the health of our members and the communities we serve. Healthy environments are critical to the health and wellness of every person, and Kaiser Permanente aspires to provide health care services in a manner that protect and enhance the environment and the health of communities for future generations.

We believe that Volkswagen's investment in Sacramento can provide a broad benefit that spurs innovation across the region. We support proposed investments in EV car sharing programs, ZEV delivery and taxi fleets, community charging infrastructure, and public education activities.

Sacramento is one of the most diverse communities in the nation, with significant potential to bring new ideas and service models to scale. Sacramento provides an ideal test market that is large enough to test new concepts, but small enough to implement visible change. Strong public-private partnerships provide a unique opportunity for the development of the ZEV industry, including new jobs-training programs and an emerging market for autonomous vehicle deployments. Sacramento's diverse neighborhoods also stand to benefit from new programs for clean and affordable transportation, including low-cost ZEV vehicles, public charging infrastructure, and new car share programs.

Sacramento has the potential to deliver a transformational program that delivers real benefits to our communities. In addition, this project would provide a viable and clean source of

transportation for many of our members in the greater Sacramento region. We thank you for your consideration of Sacramento for this exciting program.

Sincerely,



Patricia Rodriguez, RN, MPH
Senior Vice President and Area Manager
South Sacramento Service Area



Sandy Sharon, RN, MBA
Senior Vice President and Area Manager
Sacramento Service Area

cc: Edmund G. Brown Jr., Governor
Kevin de León, Senate President Pro Tempore
Anthony Rendon, Assembly Speaker
Doris Matsui, Congresswoman
Dr. Richard Pan, State Senator
Kevin McCarty, Assemblyman
Jim Cooper, Assemblyman
Darrell Steinberg, Mayor of the City of Sacramento
ARB Board Members
Electrify America