

SMART REFRIGERATED TRANSPORT

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November 20, 2008

California Air Resources Board
PO Box 2815
Sacramento, CA 95812

Dear California Air Resources Board,

The California Air Resources Board (CARB) is currently considering the adoption of an on-road diesel truck and bus regulation that if implemented as presently drafted would have a profound, negative impact on California's economy.

I want to be clear, SMART Refrigerated Transport is very supportive of reducing particulate matter (PM) and Nox emissions from diesel engines. There is no disagreement that we need to work collectively to improve the state's air quality and all of us want to provide as healthy an environment as possible for our families, our employees and all Californians. However, in its current form, the boards proposed regulation places a significant economic risk on our business today, jeopardizes our future viability in the trucking industry, which is already reeling from unprecedented financial turmoil.

CARB is proposing this multi-billion dollar regulation during the worst economic crisis since the Great Depression. California truckers, construction companies and bus operators are struggling to make ends meet in face of a massive slow down in the construction sector due to falling home prices and home foreclosures, declining consumer confidence and spending and a freeze in the credit markets. Today there is virtually no access to capital for businesses, large and small.

Companies like ours are being asked to dispose of equipment and assets before their useful life has been completed and purchase new equipment before it would otherwise be acquired. A combination of this proposed rule and state of the economy have left the trade-in or resale value of our equipment worth pennies on the dollar. Our company and others like us simply don't have the resources or access to capital to retrofit our engines. Some companies may be forced to sell off their equipment at a loss or shutter the company's doors, ultimately costing jobs and revenue to the state's economy.

Many of California's trucking companies have already begun the process of retrofitting or replacing their fleets, whether in the normal course of their business cycle or in anticipation of these regulations. However, the smaller owner/operators operators – those with fleets of five trucks or less – who make up more than 55% of all truck registered in California, will be severely hampered

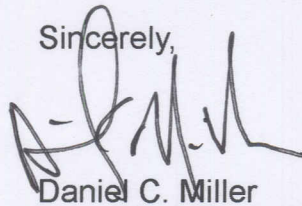
by the costs of retrofitting or replacing trucks that in, in some case, are the sole assets of their family owned businesses.

Given the multi-billion dollar cost of this regulation – and the current volatile economic environment- I urge you to support the alternative proposal proposed by the Driving Toward A Cleaner California (DTTC) Coalition that would give companies the opportunity to comply in the most reasonable timeframe and flexible manner possible while attaining aggressive emission reductions.

In fact, CARB's own analysis of our DTCC alternative confirms that the DTCC alternative proposal achieves roughly similar emissions benefits to the proposed regulation in the long-term.

We must be careful not to forget California's economy and ability to move goods across the state, build construction projects and bus our children to and from school for the sake of protecting our environment. We look forward to working with you, CARB, environmental organizations, the Legislature and other stakeholders to accomplish these goals.

Sincerely,

A handwritten signature in black ink, appearing to read 'Daniel C. Miller', written over the word 'Sincerely,'.

Daniel C. Miller

Vice President - General Manager