

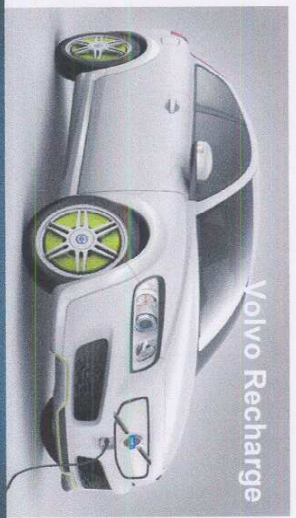
# BEV and PHEV Development in Industry LEADING CARB

Ted Flickner  
08-3-5

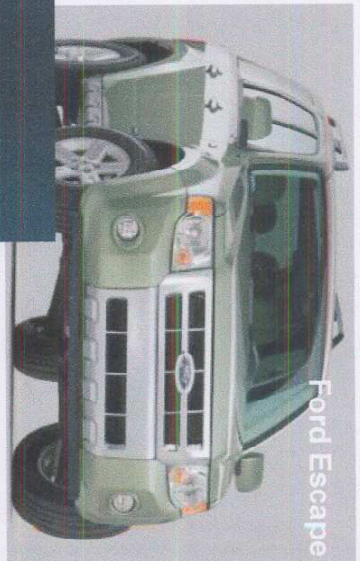
Toyota Prius



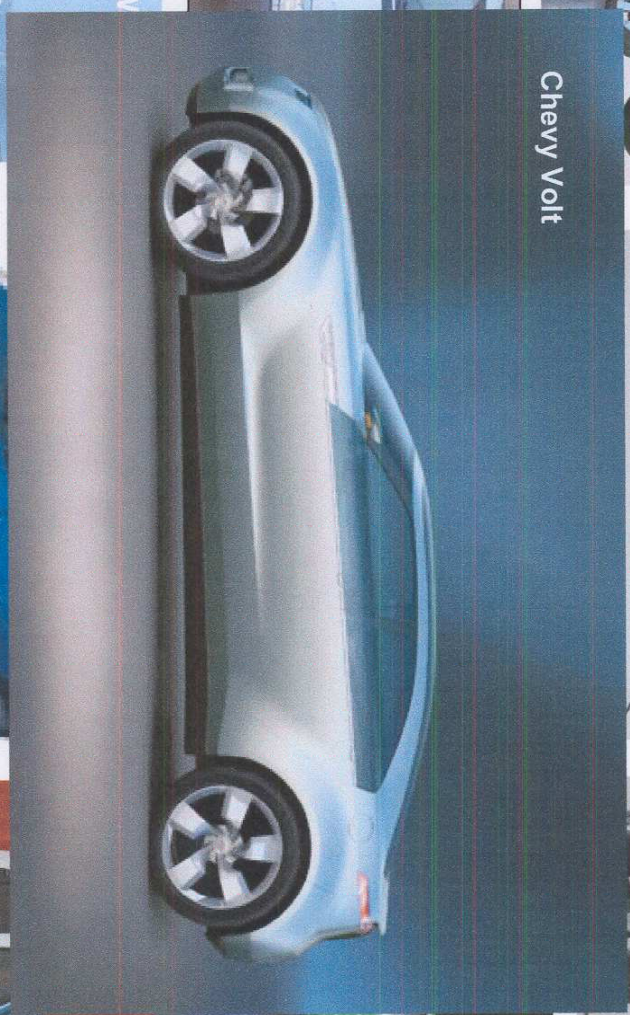
Volvo Recharge



Ford Escape



Chevy Volt



Daimler Sprinter



Daimler Smart

